EXHIBIT R

MIDDLEBURY COLLEGE

TREASURER'S REPORT

MAY 31, 1915

MIDDLEBURY COLLEGE

TREASURER'S REPORT

MAY 31, 1915

To the President and Fellows of Middlebury College:

The Treasurer begs to submit the following report for the fiscal year ending May 31, 1915.

In current income and disbursement there appears a surplus of \$1,224.09. On account of the unusual conditions and the uncertain outlook at the beginning of the year, it was deemed wise to pursue a conservative course with the aforesaid result. The increase in semester bills, the cessation of the Battell annuity and other causes have made it possible.

The Capital Investment account, page 9, shows a net loss of \$25,126.03. This is accounted for by the disbursement for the Chemical Building and the new conduit from the heating plant to Battell Cottage. The appropriation was made for the Chemical Building in the preceding year, but owing to delay in its completion the charge to the Corporation Funds was made the past year.

The conduit cost \$9,833.31, of which current disbursement bore \$5,638.88, as indicated. The balance was met from Corporation Funds.

On the profit side the value of the lot, on which House No. 6 stands, is added,—to place it upon the same basis with the other houses, which include the land value; and the Music Studio, which since its overhauling has been listed at the too low figure of \$1,075.00, has been given a fairer valuation of \$2,000.00.

A comparison of the funds and plant in the years 1905 and 1915 is given on page 10.

The Womens' College sinking fund, now standing at \$8,194.47, will be increased by the result of the year's operations, probably to over \$11,000, which is to apply on losses to the Corporation Funds incurred for the benefit of the Women's College.

Dr. Mead has obligated himself to the College for the construction of the Mead Memorial Chapel to the extent of \$61,031, remittances for which are made to the Treasurer as required.

In the assets of the balance sheet, page 14, the valuation of the securities has not been changed from the figure at which secured, although in some issues the quotations show a considerable shrinkage at the present time.

Respectfully,

JOHN A. FLETCHER, Treasurer.

Income and Disbursement for the Fiscal Year, Ending May 31, 1915.

INCOME.

Corporation Funds' income							\$ 4,278	
Trust Funds' income (see i	n de	tail)					22,786	
State appropriation for scho	larsh	nips					4,800	
State appropriation, other							24,000	00
Students' semester bills				\$40	,074	15		
less scholarships					,760		31,314	15
icss seriourismps				-		_		
Graduate students .							145	
							1,191	
Gifts for current use							520	
Boardman Fund income							1,646	
*Farm, net							508	
Miscellaneous							189	33
							\$91,380	27
							\$91,300	31
	DIC	DIIDCE	MENT					
	DIS	BURSE	MENI				dt	
Advertising							\$ 125	
Birds'-eye-view photos							320	16
Boardman annuity .					1,500		1,646	88
suspense					146	00	1,040	00
n u d'alading annua	1 cat	alog					2,209	80
Bulletins, including annua		alog						50
Campus · · ·								97
Commencement .		•			\$784	80		
Construction, Painter Hal						47	035	27
other .	*			_		47	75.	

^{*}Farm inventory shows an increase.

Construction, one-sixth cost of conduit from heating plant to Battell Cottage \$1,638 88	
Additional appropriation for conduit . 4,000 00	\$5,638 88
Dean's office	699 29
Dean's office, women	1 50
Delegates	108 76
Departments of Instruction:	
Biology \$ 110 14	
Chemistry 1,348 05	
Drawing and surveying 175 49	
Forestry 10 75	
Greek 20 14	
Home Economics . 366 43	
Latin	
Mathematics 13 91	
Music 15 55	
Pedagogy 41 54	
Physical Education . 51 50	
Physics 462 95	
Political Science . 19 50	
General 62 34	2,770 66
Dramas	2 80
Farmers' Institute	9 03
Fuel \$3,150 21	
less two ninths charged the halls	
for Women	2,450 21
Furnishings and equipment	422 35
Hamlin Commons:	
Deficit \$1,360 74	
Balance with Miss Bristol 275 44	1,636 18
Insurance	651 35

Library:							
Binding				\$ 239	68		
Books				1,931	26		
Equipment .				46	OI		
Periodicals .				446	44		
Service, extra .				190	74		
Supplies				129	97	\$2,984 1	0
Light:							
Electric current .				\$784	40		
Lamps, repairs, etc.					04	999 4	4
				-	-		
Music—studio:							
Fuel				\$186	38		
Insurance .					80		
Light				30	95		
Janitor				80	72		
Other maintenance				48	16	415 0	I
					_		
New Eng. College Entra	nce C	ertif	Roard			26 4	10
President's house, constr						420 5	
D 11 11 00						587 9	
Prizes						206 0	
Reading-room						28 3	
Registrar's office .						247 9	
Repairs and maintenance						1,543 5	
						7010 0	,,
Salaries:							
President and instr	uction			\$48,447	50		
Other				10,571	60	59,019 1	II

Summer	Sessi	on (se	ee in o	detail)) .				1,353	29
Supplies									317	32
Taxes							\$430	96		
less									345	23
Treasur									265	54
Warner	Hall,	balan	ce of	equip	ment				33	75
Water									200	00
Miscella									412	57
									\$90,156	28
Current	surpl	us							\$1,224	09

Profit and Loss-Capital Investment Account.

PROFIT.

1100						
Roman Drama, lumber rebate .					. \$ 42	06
Value of lot added to House No. 6						
included					. 525	00
Added valuation in Music-studio					. 925	00
Surplus for year as above						
						_
					\$2,716	15
LC	oss.					
Cost of Chemical Building over \$5	0,000				\$ 9,971	77
Chemical Building equipment .					13,675	
Conduit construction, Heating-					0, 10	
plant to Battell Cottage .			9,833	31		
less one-sixth (pro rata share			77-55	0		
for the Mead Memorial						
Chapel) charged current						
construction	1,638	88				
and additional current ap-	, 0					
propriation for the same .	4,000	00	5,638	88	4,194	43
propriate and the same and the		_		_		_
					27,842	18
					¢ = = = = = = = = = = = = = = = = = = =	00
Net decrease in investment funds					\$25,126	03

Comparison of Funds and Plant in the Years 1905 and 1915.

		1905.	1915.
Corporation Funds		\$185,230 7	\$ 94,935 22
Trust Funds .		228,990 2	9 424,048 43
		414,221 0	518,983 65
Plant		233,500 0	0 518,455 92
Total		\$647,721 0	\$1,037,439 57

Gifts.

From George M. Wright, Esq., '76, for books for		
the Department of Economics	\$ 150	00
From Mrs. Carrie A. Hadley, for fitting up rooms		
of the Middlebury Union in Painter Hall	150	00
From friends in Wallingford, Ct., for a scholarship	100	00
From Mrs. Chas. M. Mead, for non-fiction books		
for the Library	50	00
From a friend for the development of Porter Field	3,000	00
From Mortimer R. Proctor, Esq., for the beginning		
of a Professorship of American History fund	100	00
From James M. Gifford, Esq., '77, for the Hudson		
Professorship fund	500	00
From F. C. Partridge, Esq., '81, for the Student		
Loan fund	100	00
From Hon. John A. Mead, '64, toward the building		
of the Mead Memorial Chapel	1,077	16
From students for equipment in the Department of		
Chemistry	34	00
From the Carnegie Foundation for a retiring		
allowance	1,750	00
From alumni and friends for the Alumni Income		
fund for current use, except \$45	1,236	50
From alumni and friends for the Gymnasium fund	109	00
From alumni for the G. E. B. fund	35	00
	\$8,391	66

Balance Sheet

RESOURCES.

Plant .								. \$518,455 92
Mortgages								. 403,700 00
Notes								. 146 00
Stocks and l	bonds							. 85,533 75
Premiums								. 2,486 67
Real-estate							-	. 63,857 50
Cash .								. 12,023 75
Due from st	udents							. 1,922 24
Sundry debi	ts .							. 1,270 33
								\$1,089,396 16
			LIA	BILIT	TES.			
Capital in p								d- 0
Capital III p	olant .							. \$518,455 92
Corporation							•	. \$518,455 92
*	funds							
Corporation	funds							. 94,935 22
Corporation Trust funds	funds st funds	•	•					 94,935 22 424,048 43 3,675 25 30,600 00
Corporation Trust funds Profit in tru	funds . st funds anent fund	ds.				•	•	 94,935 22 424,048 43 3,675 25 30,600 00 8,194 47
Corporation Trust funds Profit in tru Other perm	funds . st funds anent fund ollege sinl	ds king	fund			•		 94,935 22 424,048 43 3,675 25 30,600 00
Corporation Trust funds Profit in tru Other perm Women's C	funds . st funds anent fund ollege sinl d developm	ds king	fund			•		 94,935 22 424,048 43 3,675 25 30,600 00 8,194 47 1,826 96 6,599 19
Corporation Trust funds Profit in tru Other perm Women's C Porter Field	funds . set funds anent func ollege sinl d developm	ds king	fund			•		 94,935 22 424,048 43 3,675 25 30,600 00 8,194 47 1,826 96

Balance Sheet-in Detail.

Plant:—men's campus womens' campus			\$414,772 103,683		\$518,455	92
Real-estate Mortgages :						
Idaho			4,000	00		
Iowa			6,000	00		
Minnesota			67,600	00		
Missouri			16,100	00		
Nebraska			10,600	00		
New York			152,500	00		
North Dakota			85,300	00		
Oklahoma			21,700	00		
South Dakota			19,100			
Texas			8,500	00		
Vermont			12,300	00	403,700	
Notes					146	00
Municipal Bonds :-						
5 Kalkaska, Mich., 6 per						
cent	5,000	00				
5 Grand Ledge, Mich., 6	0,					
per cent	5,000	00				
3 Waterville, Minn., 51/2						
per cent	3,000	00	13,000	00		
, ,		-				
Railway and Other Corporation	Bonds	:				
3 Springfield, Vt., traction						
5 per cent	1,500	00				
1 A., Top. & St. Fe 4						
per cent. adj	1,000	00				
15 Everett, Wash., Ry. &						
Elec. Light, 5 per cent.	15,000	00				
15 Everett, Wash., water						

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5 per cent. . $15,000 00
     4 Va. Midland 5s, 1936 . 4,000 00
     5 N. Y. Cent. Equip. 5s,
      1950 . . . 5,000 00
     4 R. I. Suburban 4s, 1950 4,000 00
    10 St. L. & San F. Ref. 4s.
      1951* . .
                          . 8,600 00
     5 So. Rv. Devel. and Gen.
      45, 1956* . .
                          . 4,083 75 $58,183 75
Stocks :-
  125 Pennsylvania Ry. Co. . 12,500 00
    8 Nat. Bank of Middlebury
                              800 00
    7 Killington Nat. Bank.
      Rutland
                              500 00
    6 Concord, N.H., gas-light
                             300 00
    1 Old Middlebury Marble
      Co.
                                        14,350 00 $85,533 75
                              250 00
Premiums, on Penn. Stock*
°Purchase price
Real Estate :-
    43 Lease lots, Albany, Vt. 8,600 or
              " other
    33
                                        13,177 50
Middlebury Houses and Land:-
     I President's house
                          . 6,000 00
     2 Hamlin Commons
                           . 1,000 00
     3 Wright
                          . 4,220 00
                          . 5,680 00
     4 Burrage .
     5 Cady - Cunningham,
        double
                          . 8,585 00
     6 Bryant
                          . 3,500 00
```

	n			ds	- 0					
	Robinson				1,800					
10	Tenemen				500	00				
II	"	"	"		900	00				
12	Voter				2,500	00				
15	Farm (V	Vomen	s' Co	l-						
	lege)				3,900	00				
	Farm (Po				9,095	00				
17	Music Stu									
	Battell Fe				1,000		\$50,680	00	\$63,857	50
						_				
Cash:-										
Or	hand and	excha	ange				116	08		
Na	at. Bank of	Midd	lebury	7			6,824	90		
	olumbia Tr		Mile Olo				5,082	77	12,023	75
							-			
Due fro	m Student	ts							. 1,922	24
Miscell	aneous:-									
Во	okstore						441	34	The Party	
Cl	nemical Blo	dg. fire	acco	un	t .		376	28	The Mann	
	ndry debit					-			1,270	33
										_
									\$1,089,396	16

Liabilities.

Capital in Plant:	(see in	n deta	il)				\$518,455	92
Corporation Fund	S						. 94,935	22
Trust Funds:—								
Corporation	Benefit	S		30E - 1	166,827	50		
Endowments					174,948	14		
Student Bene	efits				47,872	79		
Scholarships					32,000	00		
Prize .					2,400	00	424,048	43
Profit in Trust Fu	inds						. 3,675	25
Boardman Fund							. 30,000	00
G. E. B. Fund,—	suspen	se		All o			. 145	94
Hudson Fund							. 500	00
Other funds .							. 145	
Womens' College							. 8,194	
Porter Field deve	elopme	nt fun	nd				. 1,826	
Halls for Women							. 6,599	
Sundry credits							. 869	78
							\$1,089,396	16

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List of the Trust Funds.

	AMOUNT		SI	HARE	OF IN	INCOME.				
Corporation Benefits:										
Subscription of 1848	\$18,750	00		\$	1,007	34				
Nahum Peck	100 0	00			5	37				
Subscription of 1886-7	25,700	00			1,380	75				
B. P. Stone	3,692	50			198	38				
Centennial	13,085	00			702	99				
Gen. Education Board	50,000	00			2,686	30				
Alumni and Friends'										
Fund in G. E. B. F'd	25,500				1,370					
Henry M. Barnum	30,000	00	166,827	50	1,611	80	\$8,962	93		
Endowments:										
						6-				
Math. and Nat. Philos.	700 (37					
G. N. Boardman (lib.)	250				13					
Jos. Burr (Professorship)					644					
John C. Baldwin "	22,500				1,208					
N. S. S. Beman "	3,300				177					
Levi P. Morton "	10,000				537					
Jas. B. Jermain "	37,500	00			2,014	70				
A. Barton Hepburn										
(Professorship)	35,000	00			1,880	40				
Solomon Stoddard										
(Latin)	400	00			21	49				
Ezra J. Warner										
(Science Hall)	23,798	14			1,278	60				
Paige-Wright										
(Professorship)	19,000	00			1,020	80				
M. Louise Carr Memo-										
rial (Library)	500	00			26	86				
J. G. McCullough										
(Gymnasium)	10,000	00	174,948	3 14	537	28	9,399	32		
	-	-			-					

Student Benefits:-							
Charitable Society	\$4,011	77		\$215	53		
Isaac Warren	3,000	00		161	17		
Literary	740	00		39	75		
Catherine E. Waldo	10,000	00		537	25		
John C. Baldwin	28,121	02		1,510	82		
B. Smith	1,000	00		53	72		
A. P. Stafford	1,000	00	47,872 79	53	72	2,571	96
		_					
Scholarships:—							
Subscription of 1852	25,000	00		1,343	12		
Thaddeus Fairbanks	2,000	00		107	45		
Levi P. Morton	2,000	00		107	45		
Allen Penfield	1,000	00		53	72		
Emma P. Willard	2,000	00	32,000 00	107	45	1,719	19
		_					
Prize Funds:—							
Parkerian	300	00		16	II		
Thos. A Merrill	1,500	00		80	58		
Dea. Boardman, Peace	600	00	2,400 00	36	00	132	69
			\$424,048 43	3		\$22,786	12

Securities Allotted to the Trust Funds.

					#	\$427,723 68*
Cash—suspense .						1,273 68
Other mortgages						228,550 00
New York City mort	gages					152,500 00
Railroad and other (Corpor	ation	bonds			32,400 00
Municipal bonds						\$ 13,000 00

^{*}Covers profit in Trust Funds.

Plant.

MEN'S CAMPUS.

Chapel equipment					\$25,000 00	\$28,500 00
Starr Hall .					15,000 00	
equipment					1,000 00	16,000 00
Painter Hall .					18,000 00	
equipment					1,000 00	19,000 00.
Starr Library .					50,000 00	
equipment					5,000 00	55,000 00
Library of Books						27,000 00
Warner Science Hal	1.				70,000 00	
equipment				:	12,500 00	82,500 00
Museum and Labo	ratori	es in	Wai	rner		
Hall						11,500 00
					f2 024 77	
Gymnasium . equipment					52,034 77 2,148 85	54,183 62
equipment	•					3473
Chemical Building					59,971 77	
equipment					13,675 98	73,647 75
1 1						
Heating Plant .						37,441 55
Campus						5,000 00
Porter Athletic Fiel	d					5,000 00
						\$414,772 92

WOMEN'S CAMPUS.

Battell Cottage equipment	•			23,363 28 2,664 74	26,028	02
Pearsons Hall equipment		•		66,494 55 7,198 51	73,693	06
Hillside Cottage					3,961	92
					\$103,683	00
Total,		-			\$518,455	92

Insurance.

Chanal (Ast)				# = H 000	00		
Chapel (flat) .				\$17,000		#-9605	00
contents .				1,625	00	\$18,625	00
Starr Hall (flat)						10,000	00
Painter Hall (flat)						10,000	00
Starr Library (flat)				10,000	00		
Books in Library				15,000	00	25,000	00
Warner Science Hall				55,000	00		
museum				3,100			
equipment,				5,000		63,100	00
equipment,						3,	
Gymnasium (flat)						10,000	00
Chemical Building (fl	at)			20,000	00		
equipment				8,000	00	28,000	00
Hasting Dlant						2,500	00
Heating Plant .	•					2,500	00
Heating Plant boilers	(inde	emnit	y)			10,000	00
D 11 G							
Battell Cottage				16,000		-0	
contents .	•		,	2,000	00	18,000	00
Pearsons Hall (flat)				31,000	00		
contents				4,000	00	35,000	00
					_		
Hillside Cottage				3,000	00		
contents .				500		3,500	00
contents.							
						\$233,725	00

Net Charges to Students, Classified.

				Men.		Women	1.	Total.	
Tuition, net				\$11,269	65	\$12,844	00	\$24,113	6.5
Room-rent*				2,555	00			2,555	00
Laboratories :-	_								
Physics				115	00	5	00	120	00
Biology				250	00	260	00	510	00
Chemistry	,			1,140	00	26	00	1,166	00
Surveying				115	50		50	116	00
Home Ec	onor	nics				270	00	270	00
Househol	d C	hemis	try			450	00	450	00
Music				(-17	00)	142	00	125	00
Graduation				363	00	407	00	770	00
Extra courses				648	50	470	00	1,118	50
		(net	t)	\$16,439	65	\$14,874	50	\$31,314	15

^{*}Womens' dormitories not here included.

Net Charges to Students for the Last Ten Years.

1905-06				\$4,904 91
1906-07				5,194 87
1907-08				5,696 74
1908-09				11,095 02
1909-10				15,604 02
1910-11				19,687 61
1911-12				23,913 12
1912-13				27,211 54
1913-14				27,285 38
1914-15				31,314 15

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Table of Income and Disbursement for the Last Ten Years.

Year	Income		Disburseme	ents	Surplus	Deficit	
1905-06	\$28,496	63	\$31,364	52		\$2,867	89
1906-07	28,490	76	28,153	37	\$337 39		
1907-08	29,299	60	30,140	83		841	23
1908-09	36,072	07	36,197	09		125	02
1909-10	54,781	99	54,754	72	27 27		
1910-11	59,113	30	59,852	95		739	65
1911-12	69,498	62	73,151	39		3,652	77
1912-13	71,763	32	74,872	61		3,109	29
1913-14	89,142	II	91,532	77		2,390	66
1914-15	91,380	37	90,156	28	1,224 09		

Summer Session.

From the Direct	or					\$1	,754 50		
less disburse	ement						155 67	\$1,598	83
State Summer So	chool							250	00
								\$1,848	83
			DISBU	JRSEM	ENT.				
Advertising								148	56
Bulletins .								388	50
Postage .								75	38
Printing .									40
Salaries .								2,385	90
Sundry service								87	44
Supplies and mis	scellan	eous						24	94
								3,202	12
Deficit .		-						\$1,353	29

Halls For Women.

RECEIPTS

Balance	e May 29, 1914								\$4,581	85
									159	40
	ts' board and ro								23,280	40
Summe	er Session, net								211	02
Miscell	aneous .								228	78
									28,461	45
			DISB	URSE	MENT					
Constr	uction .								666	97
Fuel:-										
	Share at heating	g plan	nt				\$700	00		
	Furnace last Fa						185	77		
	Hillside, range,	etc.					635	83	1,521	60
						-				
Furnis	hings & equipm	ent							534	90
Insura					-				338	
Laund	ry								431	00
Light:										
Ligit.	Electric curren	t					444	35		
	Lamps, etc.						0		526	10
	Lamps, etc.					-				
Renair	s and maintena	nce							571	II
Repair	s and manifection									
Salarie	s:—									
	Janitors .						540	75		
	Maids .						1,087	78		
	Matrons						950	00		
	Students						993	64	3,572	17
						-				

Supplies							10,990	27
Telephor							86	93
Water .							80	00
Women's	s College						2,325	66
Miscellar	neous						133	40
Balance	-							
N	Irs. Mills				83	48		
T	reasurer				6,599	19	6,682	67
							\$28,461	45

State Account.

RECEIPTS.

State Scholarships	\$ 4,800 00
State appropriation for the departments of pedagogy, for-	
estry and other subjects related to the industries	
of Vermont	13,600 00
State appropriation for instruction in subjects essential	
for teaching in Vermont High Schools and Acad-	
emies	10,400 00
State for State Summer School	250 00
	29,050 00
DISBURSEMENT.	
Scholarship: men 2,080 00	. 0
women 2,720 00	4,800 00
Salaries:—	
Pedagogy 3,800 00	
Home Economics, Mathematics and	
Surveying and Drawing 3,401 00	
Bank and Comme	
Latin and Chemistry 3,500 00	
History, English, Public Speaking	
그는 그들은 그는 그들은 그는 사람들이 살아 있다면 하는데 그들은	21,874 28
Geology and Natural History . 2,725 26	21,074 20
Supplies, etc., for the departments of For-	
estry, Home Economics, Pedagogy,	
Drawing and Surveying	472 43
Books on education	300 00
State Summer School	250 00
Cost of Summer Session, net	1,353 29
Cost of building bession, net	*,555 *9
	\$29,050 00

Hamlin Commons.

RECEIPTS.

(Miss Bristol)									
Board .								\$5,969 22	
DISBURSEMENT.									
			(Tı	easur	er)				
Equipment .						\$121	55		
Fuel						277	34		
Insurance .						78	75		
Repairs and n	naintenan	nce				138	82		
Salary						500	00		
Supplies .						519	72		
						\$1,636	18		
			(Mi	ss Bri	stol)				
Laundry .						79	75		
Light and hea							04		
Salaries and w									
students				947	17				
other .					03	1,477	20		
~ 11					_				
Supplies .					•	4,076			
Miscellaneous			1			4	45		
						5,693	78	7,329 96	
Deficit .								1,360 74	
Debit balance with Treasurer 1,636 18									
Credit "	" Mis	ss Br	ristol	275	44	1,360	74		

STATE OF VERMONT COUNTY OF ADDISON, SS.

I, John A. Fletcher, Treasurer of Middlebury College, do solemnly swear that the foregoing report is true to the best of my knowledge, and belief.

JOHN A FLETCHER, TREASURER.

Subscribed and sworn to before me this ninth day of June, A. D. 1915.

ROBERT F. PINNEY,
Notary Public.

AUDITOR'S REPORT.

To The President and Fellows of Middlebury College:

GENTLEMEN:

This is to certify that I have examined the securities listed in the foregoing report of the Treasurer as follows:

Real Estate mortgages				\$403,700	00
Stock and Bonds .				85 533	75

(except stocks and bonds listed at book value at \$38,183.75 in Safe Deposit vault in New York City and vouched for by George M. Wright, Esq.)

That I have vertified the bank balances:

at Columbia Trust Co		\$5,082	77
at National Bank of Middlebury		6,824	90

And that I have also examined the vouchers for the cash disbursements of the fiscal year, all of which are found correct.

Respectfully submitted,

D. L. WELLS, Auditor.