

April 20, 1914.

Fon. John A. Mead, Rutland, Vermont. My dear Covernor Lead;

I have word from Mr. Collens that he will run up so as to be here Thursday of this week. I shall plan to go over the goound with him in the morning, and if it will be agreeable to you, come to intland with him in the esternoon, i. e., arriving there about 2 M.V. Thursday. If course 1 will see that we do not take too much of your time.

I am gettime some cornert commendations of my statement concerning the Carnegie report. A good many tell me that my position is entirely fair and reason ble und that the State ought not to hesitate to co-operate with Hiddlebury to the extent we have asked. Faithfully yours.

April 28, 1914.

Won. John A. Mead, Nutland, Vermont. Ny dear Governor Mead;

I have not forgotten your suggestion when we were in New York together and 1 enclose an adaptation of the 23rd Pesim, as you requested. This may not be just what you want, but perhaps it will give you some ideas. It seems to mean beautiful thought, the more I have thought of it, and I am sure it will be a precious heritage to your family and to all your friends.

"aithfully yours,

tay 12, 1914.

Hon. John A. Wead, hutland, Vermont.

y dear Governor Lead;

I think we will fix upon Triday evening for the announcement of the new chapel to the faculty and students. I wish hrs. Mead would come up, with you and let us do the honors to you both. I will make all arrangements and of course everything will be very informal.

I will send out the annoancement to the Associated Press so that it will be released Baturday morning and I very much hope we can keep the matter quict until than. I shall try to have a letter to each of our trustees, with a copy of your letter to me, to reach them next Saturday. I am sure you will find that there is very deep gratitude toward you on the part of all friends of our college.

Paithfully yours,

P. S. Mr. Collens, the architect, has just telegraphed me offering to bring the sketches to Rutland Thursday morning, train from New York about 11 o'clock. I am replying that I will meet him there and I hope it will be agreeable to you to see us and look over his plans.

PRESIDENT'S OFFICE, THE HOWE SCALE COMPANY, RUTLAND, VERMONT,

Rutland, Vt., May 18, 1914.

Doctor John M. Thomas.

Middlebury, Vt.

My Dear Friend:-

You said something about trouble in getting more than one architect to figure on the chapel. I confess what you said had startled me a little bit and I have taken a little pains to ascertain if there was anything specially unusual existing among architects, and this afternoon have learned that there is a perfect combination among many of the leading architects that if one has been called upon to figure, that no other member of that society will make drawings or estimates without there is really a combination between them, and whatever the second man does is fully known to the first. You may be aware of this arrengement, but I must confess it was new to me, and I probably should not have learned of the same had it not been for the stray remark which you made. This then is the situation. I write to advise you of this condition and also to ask if you were advised of the same before?

With best wishes, I am,

Yours truly, Allect March PRESIDENT'S OFFICE. THE HOWE SCALE COMPANY, RUTLAND, VERMONT,

Rutland, Vt., May 26, 1914.

Doctor John M. Thomas,

President of Middlebury College,

Middlebury, Vt.

My Dear Doctor :-

Yours of the 25th at hand and noted. I am pleased that the advisory committee from the faculty will be only too willing to assist in our endeavors to make the chapel a structure of which we shall all be proud.

As to the Rising & Melson Slate Co., they wrote me a very nice letter and they are quite prominent people in our county. I advised them that I would write you at once as to the above and this will help to make friends with them for the next few months, when possibly we may need the same.

As to the heating system, surely we cannot get these different parts in shape any too early and not be held up at some unfortunate time during the construction of the building.

I shall be pleased to see the new sketch of the chapel by Messrs. A. & C. when they have the same to submit.

Two young gentlemen called here yesterday with sketches of the chapel, whom I have never seen or heard of before. They were very anxious to be permitted to make some drawings. I told them I knew of no objection, though I tried to convince them that their chances for doing anything substantial would be very very small.

You advise that you have letters from various members of the bcard, etc. If not too much trouble, should be pleased to receive copies of the same.

Yours very truly.

Middlebury

Thanking you in advance for this favor, 1 remain.

*WT6T '88#AWH

Dooter Jone A. Mend. Vermont.

The dear Governor Mead:

I have just received a very interesting letter from Professor Namiin, head of the School of Architecture at dolomoin University, who is a son of Doctor dyrus Namiin, forest president of Middlebury. Personally i feel, they grateful to Doctor Hamile for the erroful ettention which he mange to our the erroful ettention which he mange to our

vrollem anistano verdei ain dent feel i ene meldore .noilemec'ni intena noum ban entvha emessione d binew gaind deel uf won faint bineds l

Frontion the revised sketches from Allen & Collens, which they promised us next week, and then have a meeting of the samiltee with the facility advisory accompliant, of the samiltee with the facility advisory committee. I support professor with the given of your judgister than next bonday. I shall us give of your judgment on this math so any other matters connected with the frontest familin's letter and the seneral ambject.

FRITTLY YOURS.

June 15, 1914.

Hon. John A. Mead. Rutland, Vermont.

My dear Governor Mead;

I wish to acknowledge receipt of your letter of June 13th and in accordance therewith 1 will take pleasure in inviting Judge Weeks to serve with us on the committee for the creation of the Mead Memorial Chapel.

I carnestly hope we shall be able to come to a clear judgment as to the kind of building we wish to creat during the commencement meetings, in order that we may proceed with the pregmation of working plans and specifications and get the building well started during the summer. I am leaving for Worffester this noon and if possible will get to Boston and have another interview with Mr. Collens.

. The more : think of the idea which I spoke to you about the other day with reference to President Brainerd, the more appropriate the suggestion seems to me and I think I shall confer with some of the other trustees.

Faithfully yours.

P.S. Will you arrange with Mr. Bradford to pronoune the benediction at the exercises on the afternoon of Tuesday June 23rd? If it would be inconvenient, of course we can easily get some one else, but I thought he might enjoy being here and it would be appropriate for him to have a place on the program.

Rutland, Vt., June 16, 1914.

Doctor John M. Thomas,

Middlebury, Vt.

My Dear Friend:-

I have just received yours of the 15th and note that you would suggest of Judge Wirk is accepting our invitation as a member of the building committee. I regret that I did not think of this before, but whenever I have been in Middlebury it has been a good deal of a hurry to return as quickly as possible, that business would not pile up on me here at the factory, and I have thought, as I stated in former letter, many a time of your suggestion as to Judge Wick is and I certainly thought it was advisable. I shall be delighted to have him with us.

As to the completing of the plans, I am just as anxious as you and would be more than pleased to have this building started at the earliest moment possible, though I do hope that we will not regret what we undertake, and when the plans are acceptable, then for us to find some contractor as quickly as possible.

As to Doctor Brainerd taking a part in the laying of the cornerstone, etc., it would be very pleasing to me.

I will endeavor to take up the subject of Mr. Bradford's being present.

J think J have not yet seen the announcement of the hour when the laying of the corner stone will be held. Several have asked me, but I could not tell them.

Thanking you for this information. I am.

Yours most respectfully.

John Much

P. S. I have just had a talk with Mr. Bradford and he states

PARRIDENT'S OFFICE. THE HOWE SCALE COMPANY, RUTLAND, VERMONT.

Rutland, Vt., July 6, 1914.

Doctor John M. Thomas,

Middlebury, Vt.

My Dear Friend:-

I have just received your favor of the 1st inst., in fact, on my return from New York, where I attended the funeral of cur Mr. W. C. Page, who has been connected with our company as manager of the New York house for thirty-seven years. Possibly you may have met him when you were at our store some few months since. I am pleased to learn that you are located at last at your island home and now that you will enjoy life for a few weeks to the very limit. Surely both you and Mrs. Thomas are entitled to all the good time that kind Providence will give you.

I have noted Mr. Collens' letter and the blank form of contract which he has submitted and it simply reminds me of the form of contract which the Government is very apt to insist upon being used if you were to sell anything to any of their departments. It is what we in business life call"a jug-handle "to the very limit - all on one side. I must confess to you that I am very tired and in fact have been gone for three days, and I find myself buried in work, but my first impression was that it would take quite a large amount of our sum specified for the chapel to care for the demands of Mr. Collens. This reads very differently from his talk and I thought his talk was pretty near the limit, so far as I was concerned. I have had a great deal of experience with contracts of this nature and I simply wish to state that if sign the contract drawn after these lines, you are tied hand and foot. If you will read it over carefully, you will see that there is not a

(J. M. T. #2)

hole for you to escape through, while they have got every condition protecting themselves.

It is something like the fire insurance policy where the party receiving the same asked if there was any possibility in law of his recovering from a loss should one happen while he was protected by that policy. The agent himself said, no, that he didn't think there was, and he said, if you find any weakness of that kind, let me know and we will have it protected at once.

I am almost inclined to feel that there was something and to this blank form which our friends have submitted. I feel that we should be very very careful with these people or anybody else in the making of contracts. I have been bit once and I feel that is sufficient for me. I am strongly impressed that we should not tie ourselves to Mr. Collens until we have in black and white exactly how our plans are to be governed. He spoke about 6% on the price of the building for his services and then his necessary expenses, but if you will read over his list of charges and see how he protects them in every way possible and he does not in any way protect the second party, I think you will realize that we are in an embarrassing position.

I wish you would read this over two or three times very carefully and at your leisure and try to look at it from the other side of the fence, and see if you feel at all different. As I understand, we have no contrast at present with Mr. Collens; in fact, we have nothing to show for any service he has given us.

With kind regards to Mrs. Thomas, yourelf and family, kindly believe me,

a lice to Yours most respectfully,

ESTEY ORGAN COMPANY

J.G.E.BTKY, PRESIDENT. J.H.E.STEY, TREASURER. ESTABLISHED 1846.

CABLE ADDRIESS INSTRY BRATTLEBORO. NEW YORK. PHILADELPHIA, DOSTON, NT, LOUIH. JONDON,

BRATTLEBORO, VERMONT, U.S.A., July 27, 1914

Mr Sontine Turnett 14 Male

My Dear Governor:

Hon. John A Mead

Rutland, Vt.

I have your favor of the 34th inst. I believe that we are the largest manufacturers of organs in this country, or in fact, in any other country. I have, however, no absolute data as to what our competitors are doing, but from a general idea of the situation in this country, I believe my statement can be borne out.

Perhaps we do not make as many small inexpensive organs as some of our competitors, as our line is more particularly in the more expensive and better grade of instruments.

A very large portion of our product is now in pipe organs, and I think I am perfectly safe in saying that we are the largest manufacturers of pipe organs in the country. We build pipe organs costing all the way from \$1500 up to as high as any one wants to go, and I believe our facilities for manufacturing are not excelled by any builder. in Ammin.

We are hoping to receive an order to build a large organ for a ehurch in Rutland. We had the pleasure some time ago of entertaining some of the interested parties here at our factory, and we have reason Mead - 3

to believe that they were pleased with what they saw.

We do not know whether it is this that you have in mind, but if so, we shall highly appreciate anything you may do in our behalf.

With warm personal regards, I am

Very respectfully, Wates

Dict.JGE.K

PRESIDENT'S OFFICE, THE HOWE SCALE COMPANY, RUTLAND, VERMONT.

kutland, Vt., Aug. 20, 1914.

Doctor John M. Thomas.

Middlebury. Vt.

My Dear Friend:-

I have just received a package of blue prints from Allen & Collens and some specifications pertaining to the same. I have no doubt but what they have sent you duplicate copies of everything that was mailed to me. I have not had time to consider them even for a moment with our Mr. Lyman, but shall do so at my very first opportunity. We are sadly behind in our new building, which we hoped would be finished by Sept. 1st certainly, and now if it is finished by Dec. 1st I am sure we will be very fortunate. There have been so many delays that I have almost despaired of completing same before severe cold weather is upon us.

I wrote you some time since with reference to the by-laws governing the architects of this country and I believe I have not heard from you with reference to the same. I infer that you are having a pleasant outing on your island and that you and yours are enjoying life to the very limit.

With very kind regards to Mrs. Thomas and your family, and with best wishes to you all, I remain,

Yours most respectfully. Hucal

August 22, 1914.

Wovernor John A. Mend, Nutland, Vermont.

my dear Governor Mead;

I have received your letter of August 20th and Allen & Collens have written me that they have went me a set of the plans. These I have not yet received. I hope you will find time to go over them carefully with Mr. Lyman and that you will be free to make suggestions to the architect. If ev rything is satisfactory to you and you think they had better go ahead to get bids from the contractors, 1 am sure it will be satisfactory to the other sembers of the committee also. If there are any points n which you would like a conference with either President Brainerd or myself, probably I could get him to run down to Kutland with me. 1 will be in my office again next Tuesday, and if I find a Letter from you saying that you would like us to come to Mutland, probably : could arrange to go down Tuesday afternoon.

1 remember your letter with reference to the regulations of the Architects' Association. As I understand it, we have no contract or agreement with Allen & Collens, but they are working under the invitation expressed in my first letter to them, without binding the college in any way. I do not believe we shall have any troutle, but I agree with you that it would be better not to bind ourselves under these regulations. Wr. Collens has certainly been very pleasant to work with so far, and Fresident Brown of Union eminary told me that their relations with them in the construction of their extensive plant were entirely satisfactory.

"aithfully yours,

PHEBIDENT'S OFFICE, THE HOWE SCALE COMPANY, RUTLAND, VERMONT,

Rutland, Vt., Aug. 24, 1914.

Middlebury-000548

Doctor John M. Thomas,

Middlebury, Vt.

My Dear Doctor:-

Your favor of the 22nd is at hand this morning. Many thanks for the same. I regret that we should receive these plans just at this most unfortunate time for us. I think I never saw the business conditions of America in the shape they are to-day. I hardly know which way to turn or what to do. The scale company recently started in Bennington, who have their shops all complete and claimed they were doing a fine business, closed down for good some two weeks ago. E. & T. Fairbanks & Co. of St. Johnsbury I understand are now only running five hours a day and they have laid off a very large proportion of their help. The Fairbanks Co.'s shops at Binghamton, N. Y., are closed down tight and the same report is as to their shops at Sherbrooke, Canada. Thus you will notice the general conditions pertaining to scale business, and I think that their affairs to-day are fully as favorable as that of any other class of manufacturers in this country outside of the textiles. We hardly dare export goods, as we fear for the credit which can be obtained. The moratoriumwhich has been enacted in Germany and Austria is liable also to prevail with the other countries . Thus we are in all kinds of trouble and hardly know which way to turn.

I have an appointment for to-morrow which will occupy every moment of my time from noon until evening. Thus it would be impossible for me to do anything outside on that date. Just the first moment that I can get to go over this subject with Mr. Lyman, I certainly

(J. M. T. #2)

will do so. He is here working for us and I can but feel would be only too willing to give me any information we might want. I should not for a moment think of trusting my judgment on these plans and I do feel that if there are contracts to be made, that we at least here would never ask for the architects to make them. I certainly should be pleased to meet you and Ex-President Brainerd at the earliest opportunity possible. If you are to be at home a week from Tuesday, would ycu kindly advise, when I will endeavor to arrange to see you, or hoping that you might come to Rutland. I note also that we have no contract as yet with Allen & Collens, though I do feel that this is a subject which must have attention and at once. You have had more experience in this kind of work than the writer and wish you would look over the rules which I sent you and be prepared for such suggestions as may occur to you. Do you think we could do much this season? I thought possibly we might get in the foundation and get the work started, and perhaps conditions might be such that we could go along with the building, though I have doubted it. I should be pleased to hear from you fully with any suggestions which might occur to you or Ex-President Brainerd.

With very kind regards, I am,

Yours most respectfully.

PRESIDENT'S OFFICE, THE HOWE SCALE COMPANY, RUTLAND, VERMONT.

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Rutland, Vt., Aug. 26, 1914.

Doctor John M. Thomas,

Middlebury, Vt.

My Dear Friend:-

I have yours of the 25th referring particularly to the new drawings, etc. I surely wish that we could get this thing out of the way and fully started, if such a thing is possible under present conditions, though I have felt that we were so late that we should not be able to do very much this season. I have wondered why it was that the architects delayed so long in their plans. Surely we are losing all the best of the year. As you state, it is now nearly two months since the original plans were approved. Possibly we might get in the foundation this year and if we had a proper contract made and everything buttoned up, so to speak, we would have everything in shape to move off rapidly in the spring.

We have had here in our factory one misfortune after another fol- lowing us until we are in all kinds of trouble just at present.

Shall be pleased to hear from you when it is convenient for you and President Brainerd to come down.

With very best wishes. I am.

Yours most respectfully.

John D. Meat

September 9, 1014.

Hon. John A. Mead,

Butland, Vermont.

By dear Governor;

On my visit to my office this morning I find the enclosed letter from Allen & Collens and further instructions to bidders. You will note that they are to receive estimates by September 16th and that they will forward the results to us. This means to be in accordance with our wish and I take it we have now only to wait for this information.

You will be interested to note that this is the reply to my recent letter, which was the result of our conference, and of which I sent you a copy.

raithfully yours,

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PERSIDENT'S OPPIOR. THE HOWE SCALE COMPANY. RUTLAND, VERMONT.

Rutland, Vt., Sept. 11, 1914.

Doctor John M. Thomas.

Middlebury, Vt.

My Dear Doctor :-

Many thanks for your favor of the 9th inst. with enclosures from Allen & Collens, all of which I have read carefully and return the same. I have just received this morning a telegram from them requesting the names of local contractors in this section who would be pleased to bid for the construction of the chapel. I do not think there is anyone here in town that we could consider for a moment to assume this whole contract. Possibly we might piece it out and get parties here to attempt the construction, but surely it would not seem to me advisable at this moment. I have thought of writing Messrs. Allen & Collens to the above effect. You had the name of a gentleman from Brandon and I think somebody at Burlington, whom you stated had done considerable of this work. Please note enclosures returned.

J. Marcal Yours very truly.

(Enclosures)

& Tim the ocher meggering of Lyman but ht him get bid

4.

Governor John A. Mead.

The Howe Hoale Co.,

Rutland, Vt.

Dear Covernor Mead:

We have today received the estimates submitted for the Memorial Chapel at Middlebury and are enclosing horewith a copy of the figures. You will note that with the spire and with the marble exterior walls and columns the entire building comes to about 372,000. If the marble work is omitted from the cornice we can reduce this amount by about 34,000, as you will note suggested on the estimates. Of course there are numerous ways by which the building could be out down but we should be very sorry to have to do that unless it were necessary. I will hold myself in readiness to attend any meeting that your committee may have other than Tuesday or Wednesday, Sept. 23rd and 24th. The enclosed estimates includes everything for the church ready for you to move in with the exception of connections. We understand from the Kimball Co. that the steam is to be brought by the College to the Chapel Building. We wrote to Dr. Thomas last summer sugreating that a water pipe be also brought up in the steam trench to the Chapel. We sent to Dr. Thomas early in September a complete set of plans and specifications so that all the data is in his hands.

Very sincerely your .

HEATING CONTRACT

| Scofield-Campbell Co., Boston | \$3288 |
|--------------------------------|---------|
| Cleghorn Co. | 3418 |
| Allan Calhoun, Southury | 3502 |
| C. S. Blodgett Co., Burlington | 4436.64 |

Summary

| General Contract | | 61,529 |
|---------------------|-----------------------------|-----------------|
| Deduct Slate | | 800 60,789 |
| Plumbing Allowance | | 500 |
| Heating | | 3,288 |
| Scofield Campbell C | ð., | |
| Electric Lighting A | llo wance | 1,000 |
| Fixtures Allowance | | 1,000 |
| Pews Allowance | | 2,500 69,017 |
| | Architects @ 6% | 4,140 |
| | Heating Engineer | 200 |
| | Contingencies | 300 \$78,657 |
| | marthe and action of marthe | |

Possible omission of miste above column caps

21

4,000

| TRIR MAR Branch | Contract | Deduct Marble | Deduct for Slate |
|--|----------------------------|----------------------|---------------------|
| Tyson, Weare & Co. | \$61,529 | 1.750 | 800 |
| W. Shelton Swallow - | 62,000 | 4200 | 1000 |
| Haves Cont. Co. | 64,000 | 2800 | |
| H. S. Libbey | 64,820 | 350 | 900 |
| H. Wales Lewis Co. | 64,950 | 3670 | 940 |
| H: Cales Lewis Co. | 64,950 | -3670 | 940 |
| Ed. F. Miner Co. | 65,931 | 3740 | 1194 |
| W. H. Fissell Co. | 67,700 | 2300 | |
| H. P. Cummings Co. | 67,787 | 3715 | 950 |
| Fiske, Carter Co. | 68,781 | 3000 | 1110 |
| Chas. B. Maguire Co. | 69,331 | 4000 | 1370 |
| I. L. Hemenway | 69,572 | 2100 | 1570 |
| J. W. Bishop Co. | 69,755 | 3169 | 946 |
| Woodbury & Leighton | 72,374 | 1500 | 800 |
| Whitney Co. Caspar Ranger L. D. Willoutt | 73,592 74,157 75,984 | 3200 2600 1650 | 940 1600 850 |
| McDonald'& Kevell | 77,812 | 1350 | 800 |

The deduction for marble referred to above is for omitting all of the marble work of the main cornice and the pediment above the line of the top of the columns and using wood painted white same as is now called for cornice mouldings. The deduction for slate above referred to is for omitting the copper roof and substituting a slate roof.

22

September 19, 1914.

Hon. John A. Head, Rutland, Vermont.

My dear Covernor:

I have received this morning a letter from Allen & Collens with list of bids on the chapel and summary of contracts and expenses. I am very surry that the figures exceed the estimate. Of course we shall defer to your judgment, but I wish very much Mr. Lyman could go over the plans and specifications and see if he does not think we could put up a suilding ourselves at less cost than any of these figures. I should even hope that we could do so and have the building marble all the way around, instead of the wood in the rear.

I expect there are ways in which we can reduce the cost without cheapening the building. I am sure you do not want anything inferior about it, but my experience is that a practical builder can sometimes make suggestions which will save money, without destroying the artistic features of the building or murting it in any way.

we have the conduit to Pearsons Hall nearly completed and are ready to lay the pipes to the chapel whenever the grades can be determined. We are also expecting to put in a water pipe sufficient for the pullding.

Next week is our opening and I shall be exceedingly busy, at least until Saturday. I do not see how we can have a meeting of the committee before the 28th I shall be glad to hear from you and in the meantime will return the set of the plans and specifications to you.

Faithfully yours.

PRESIDENT'S OFFICE. THE HOWE SCALE COMPANY, RUTLAND, VERMONT.

Rutland, Vt., Sept. 21, 1914.

Doctor John M. Thomas,

President,

Middlebury, Vt.

My Dear Friend:-

Just received yours of the 19th and have read the same carefully. I will take up the subject of your letter with Mr. Lyman so soon as I receive the plans and specifications, and whenever it is convenient for you gentlemen to have a meeting of the committee. I shall endeavor to be present, though should you wish to talk with Mr. Lyman, it would be better to have the meeting here in Rutland. I regret that the building has been planned in such a way as to exceed our \$60,000, as I thought that we could keep within that amount and yet have something entirely satisfactory, and trust we can.

With very best wishes, I am,

Yours most respectfully.

PRESIDENT'S OFFICE, THE HOWE SCALE COMPANY, RUTLAND, VERMONT.

Rutland, Vt., Oct. 2, 1914.

Doctor John M. Thomas,

Middlebury. Vt.

My Dear Friend:-

I have just had a long talk with our Mr. Milo Lyman and am quite a little surprised at what he has been telling me. To be really frank with you, he was a little disc pointed. I might say irritated, when Mr. Collens asked him if he could build the staging by which he could put up or construct the spire to the shapel. He said, "after he had asked me that question. I felt I would not say very much more to him", and thus you noticed that he closed his mouth right then and there. Now he comes to me this morning and says that there would be no question whatever about his being able to build that chapel and he says under the circumstances he would like to do it and will simply charge me just exactly what we are paying him here, but that I should pay him for his board up there, which will be reasonable, and his carfare backwards and forwards, and he would have to come home every Saturday; and he goes on and gives me a long history of what he should advise doing and has told me some things that I must confess I didn't know very much about what-The long story is in substance that he says he will guarantee ever. to save us the commissions that these other man expect to make, and in addition he also says that he will save us the stealage which will be made out of the building, and guarantee a better building than we had Now. I think the next time we meet, that we had better have before. Mr. Lyman with us and with just your committee there, consisting of Doctor Brainerd. Judge Weeks and yourself, to see Mr. Lyman and he will talk freely with us, and you can be assured that he won't say that he

(J. M. T. #2)

can put up that chapel without he is capable of doing every part of it. He hasn't talked with me this freely at any time, but he was a little bit startled when Mr. Collens asked him if he knew how to build the staging for the purpose of erecting the spire. He says he doesn't want any architect fussing around him - if he will give him his plans; and he states in addition that he should want some of these plans changed in his opinion quite a little from what they are to-day. He says no ordinary man from his plans could make out a bill of timber without quite a little work, unless they were very very familiar with the structure to be made.

I simply give you this in a hurried way and wish you would consider the same and let me hear from you. I should be specially pleased to know what Mr. Partridge says as to the marble and I shall also take it up with Mr. Bowker to know what his views are.



A meeting of the trustees of Middlebury college was held Wednesday evening. The following were present: President John M. Thomas, Dr. Ezra Brainerd, ex-Gov. John A. Mead, Judge John E. Weeks, Frank E. Partridge and J. W. Abernethy. Architect Charles Collens of Boston was present in connection with matters concerning the new Mead memorial chapel.

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PRESIDENT'S OFFICE, THE HOWE SCALE COMPANY, RUTLAND, VERMONT.

Rutland, Vt., Oct. 5, 1914.

Doctor John M. Thomas.

Middlebury, Vt.

My Dear Friend:-

Your favor of the 3rd inst. at hand and contents noted. I can only add from what I wrote in former letter, that Mr. Imman is only too anxious to attempt the building of the chapel, though I confess I dislike beyond expression having him leave us on any occasion whatever. as we want him so badly right here; but I am willing to make the sacrifice if it is necessary. As I may have stated. I feel that I must keep the sum within the amount which I have specified. I thought first of \$50.000 and talked of that, and then it was stated between \$50,000 and \$60,000 and it has gone to that sum and I am willing to stand for that amount, but I must draw the line there. I wish to say to you confidentially that I have something in mind that I would like to do for Rutland and would like to start the same now, but this horrid war has obliged me to wait to see what the future may have in store for us. Thus, I wish you would keep in mind that I want to limit my gift to the amount above specified. I do feel that we should keep within this amount and can do so if the thing is broperly handled. J am now quite busily occupied in Mr. Hinsman's (my son-in-law? campaign for the State Senate, as I do feel that it is very necessary for our college and for the protection of the business men of our state that we should have a full and strong representation in the senate for mutual protection, and thus it takes quite a little time, as it were, to sort of look after his campaign. He is a good fighter for somebody else but a very poor one when it comes to a personal matter.

(J. M. T. #2)

Referring to the statement made and of your affairs, as to Mr. Lyman's not wanting to have an architect a "fussing around", you need not worry for a moment about that. Mr. Lyman will do anything within the bounds of reason that I ask him to and he will make any change on this building that we may wish, or submit to any suggestions from there if one thought best to put him to work. I wish you would forget this part of it.

I regret that Mr. Partridge did not seem inclined to make some concession on the marble part, as I was in hopes he would do so and quite generously.

As to Mr. Bowker, I have the specifications here waiting for him to take the same. He has been out of town for two or three days and thus I have not been able to reach him. Shall without doubt see him to-day.

Chill allock Yours very truly.

October 15, 1914.

Dear Sir;

I will construct the Mead Memorial complete as per plans and specifications of Alien & Collens, architects, revised and as I understand them using Clarendon Springs marble as furnished by the Green Mountain Marble Company, also using for the roofing in place of copper a No. 1 genuine Bangor black slate with 2 thicknesses of tar paper under slate for the sum of Sixty Thousand and Six Hundred Dollars (\$60,600.00)

Alternate 3. Deduct if North Carolina pine is used in place of cypress as specified for ceiling work three hundred dollars. (\$300.00)

Alternate 4. Deduct if birch is used in place of oak as specified for interior finish two hundred dollars (\$200.00)

Alternate 5. Deduct if marcle tiles for borch are 2" think in place of 5" as specified two hundred and twenty-five dollars. (\$225.00)

Alternate 6. Deduct if all masonry and marble work is omitted in the tower above the tops of the steel frame girders, and substitute wood construction and wood finish, leaving the steel frame as at present nine hundred dollars (\$900.00

Alternate 7. Add is rear wall is changed from wood construction to masonry construction with marble ashlar, leaving the wood finish around the windows all as per drawings 10A and 10B, three thousand two hundred and eighty one dollars, (\$3,281.00)

very truly yours,

Thomas W. Rogers

Gotocer 27, 1914.

Governor John A. Mead, Rutland, Vermont.

hy dear Governor;

I find your latter with Mr. Melson's on my return to Middlebury. I hope we can use his slate when the time comes.

I have heard from Mr. Collens in reply to the letter which we sent the other day. They are anxious to have us go shead and install the concrete foundations this fall, so that the detailed drawings may be prepared during the winter and also the material assembled, so that rapid progress can be made in the spring.

In answer to the question about supervision they say that that is one-sixth of the total fee, i.e. 1% of the total cost of the building. They argue strongly that we do not dispense with their supervision. Perhaps I had better quote you just what they say:~

"You ask about the architect supervision. The supervision of the building is about one-sixth the total fee. We are very sorry, however, that this question is brought up. Not from a financial standpoint but because this has been tried once or twice in our office and has never been successful. On such jobs there have always been any number of questions relating to detail, coloring, grading, finish, etc. which have always come up, and which resulted most unsatisfactorily because of the lack of direct supervision. In a monumental building of this character there is no question but what you will find it necessary to call upon usffor considerable personal supervision although the structural part can without doutt be taken care of by yourselves. We should be glad to make some arrangement with you by which we would charge independently for every trup that you might find it necessary for us to make, but we strongly

J.A.M. #2

ndrise that you reconsider this matter, and allow us to turn over to you a building of which we ourselves would feel in every respect satisfied."

I am inclined to think that Mr. Collens is right about this matter and that we would need him at certain times during the construction. I doubt if he would be obliged to make many trips, perhaps not as many as he has made already in working out the plans. It is true that we could get supervision cheaper as far as strength of construction is concerned, but this is a memorial building, and the beauty and artistic qualities are matters of the first importance. I am inclined to think kogers would really need the help of the architect in putting through some of the work as it ought to be done. It is of course for you to decide, but 1 hope you will feel that we can save the money in other things.

I wish very much you would be willing to right away to anthorize Rogers to proceed at least with the excavation and foundation. That would be the same whatever we decide on some of these questions, and I have no doubt Rogers would name a figure for that part of the work.

Faithfully yours,

PRESIDENT'S OFFICE, THE HOWE SCALE COMPANY, RUTLAND, VERMONT.

Rutland. Vt., Oct. 30, 1914.

Doctor John M. Thomas.

Middlebury, Vt.

My Dear Friend:-

I received your favor of the 27th inst. and have read the same over I note that you several times and hardly know what response to make. have heard from Mr. Collens and he is anxious to proceed with the That is very natural. I rode in the seat with Mr. Rogers building. to Brandon the other night and had a long talk with him. He is anxious to take the contract, but I do feel that you could make a better one than he has named, although I asked him if he would be willing to go ahead with the foundation part this fall, and he said very plainly, no. He said that before we knew it we should have freezing weather and that would be worse when attempting a concrete foundation. I had been hoping that we might by some means get the foundation in this year and would be perfectly willing so to do at this very moment. I can but recall Mr. Collens' statement when he was with us at commencement that he would have the plans all complete in from four to six weeks. and you realize the length of time which expired before we could get them. I do not like this feature of it for a moment. It seems as though he was holding us off.

As regards the architect's supervision, my special thought at present is to be able to have the building erected within the \$60,000 limit, because, to be frank with you, I have felt that this was the very farthest that I could go. You will recall that when we spoke about this in New York, I said from \$50,000 to \$60,000. I was hoping,

(J. M. T. #2)

naturally, that we might limit it to the \$50,000, but the size of the building, etc., very naturally has carried it beyond that point; but I do feel that I must draw the line on the \$60,000 and leave the building all in first class shape. The moment you can make contracts which will cover this and cover the little details pertaining to the same, I shall be as much delighted as you will. It is with this end in view that we were trying to cut down some expenses.

You will remember that Mr. Rogers told me that he would send me the bill of the timber at once so that the same could be purchased. I have already virtually contracted for this lumber and have written Mr. Rogers already asking for the bill to which he referred, but have not heard from him. If you gentlemen in Middlebury feel that you have got this expense account down to that point where we surely can land within the \$60,000, I am perfectly willing to step one side and have nothing further to do with it, it being understood that the general features of the building should remain about as has been already specified. I will not stand in the way in any respect for a moment. So do not say that what is or is not done is for me to decide.

Referring again to Mr. Collens' general supervision, his statement that he could arrange to have a fixed sum which he would charge when he came for advice. I should think would be desirable.

In this connection, I would state that we are in this political fight up to our eyes and I trust that you will appreciate that one thought 1 had in mind, was to have somebody who would be friendly to our college, and Mr. Hinsman was the man. I have already had a long talk with Doctor Wright of Brandon, who will without doubt be elected to the senate, and he is entirely in sympathy with us. We are having quite a (J. M. T. #3)

struggle here in Rutland as between the progressives and the democrats, but I feel that we are quite sure to win out, although the fight is desperate. It is for this reason that every single moment has been occupied and let the results be what they will, I shall be perfectly satisfied with the verdict of the people. Then I shall have more time to take up these other subjects.

I wish you and Messrs. Brainerd and Weeks would thoroughly consider this subject and I assure you I shall join you most heartily in anything which would hasten the construction of the chapel and leave the same within the limits we have mentioned.

With best wishes. I am,

Yours very truly,

John @ Head



THE HOWE SOALE COMPANY. RIJTLAND, VERMONT.

Rutland, Vt., Oct. 30, 1914.

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Middlebury, Vt.

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C-2

(J. M. T. #2)

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struggle here in Rutland as between the progressives and the democrats, but I feel that we are quite sure to win out, although the fight is desperate. It is for this reason that every single moment has been occupied and let the results be what they will, I shall be perfectly satisfied with the verdict of the people. Then I shall have more time to take up these other subjects.

I wish you and Messrs. Brainerd and Weeks would thoroughly consider this subject and I assure you I shall join you most heartily in anything which would hasten the construction of the chapel and leave the same within the limits we have mentioned.

With best wishes, I am,

Yours very truly,

John @ Mead

Rutland, Vt., Nov. 4, 1914.

Doctor John M. Thomas,

Middlebury, Vt.

My Dear Friend :-

Mr. Rogers has just been with me for an hour or so, and gave me the bill of lumber that he will want for the chapel. I have suggested his seeing you and any arrangement you may make will be entirely satisfactory to me, it being understood that you will be able to complete the building within the sum specified, viz., the \$60,000. I feel as though I should not go beyond that sum and thus hope that everything will be so governed as to make the building and come within the amount stated. He states that he would pay \$25.00 for this lumber on the grounds, that the same can be moved from the depot to the lot at 50¢ per thousand feet, and I will find out this afternoon what the freight will be from here to Middlebury, and thus know what our saving would be. I can buy the lumber on board cars here at \$20.00 per M.

Now that election is past, I am at liberty to further consider this subject and to do whatever is necessary. He advises that he should like to make all his excavating this fall and might do a little more, though he doubts it very much. It has occurred to me that about the first thing now to do was to arrange a contract for the marble and it seems as though we could do something with Mr. Partridge.

With best wishes, I am,

Yours most respectfully,

Middlebury-000150

Hon. John A. Head, Rutland, Vermont.

My dear Governor Head;

I have received your letter of Larch 4th and also the one of October 30th. I am obliged to go to Boston tonight or I would try to see you in Rutland, with Mr. Rogers tomorrow. I think we ought to get together next week and I will try to arrange it. In the meantime I will ask Mr. Rogers what is his figure for the excavation and foundations, and if we decide that is right, we can tell him to go thead on that part, completing further arrangements later. I am sure we are agreed in our feeling that the building must be brought within \$60,000, but we all want to get the most that we can within that figure. It may be necessary to leave off the marble in the roar wall, and I think I would rather to that then change the front. I will try to have some more information on the subject for our meeting next week.

I was very much bleased with /r. Hinsman's election and by such a Large vote. It must be very gratifying to you all that he ran so well ahead of the ticket. we elected Judge Weeks here by a handsome majority and I hope he will be successful in getting the speakership. It seems to me that the results of the elections are quite gratifying all the way around. Certainly you in Ruthand county are to be concratulated.

Maithfully yours,

Rutland, Vt., Nov. 6, 1914.

Doctor John M. Thomas,

Middlebury, Vt.

My Dear Friend:-

Many thanks for yours of the 5th inst., referring to the fact that I may see you and Mr. Rogers here to-day. I rather think that we shall be able to save nearly \$3 a thousand on the lumber. I have just got a freight rate from the Rutland people, which I think would give us about \$3 net profit, and with some sixty to seventy thousand feet, this would be something worth saving, though it would be some little trouble to handle the same at this end. I agree with you fully that we want to get all we can out of this \$60,000, Onthe I wanted this to cover all the little necessaries which we should want, viz., organ and such like.

Mr. Hinsman is surely very fortunate in having received so large a vote and he and Mr. Wright are solid on the educational question, as I have been over the subject with them both. I think they will be able to carry the other two from our county.

> Yours very truly, Julia Aller

Hovember 10, 1914.

Fon. John A. Mead, Butland, Vermont.

Ny dear Covernor Mead;

I have not been altogether idle on the chapel matter although I have not been alle to get to see you, as I had hoped to do. I had to be in Hoston Saturday and had quite a talk with Mr. Collens. He finally agreed to take off \$600 from his figure for the architects' commission, bringing that to \$3200. This would include four trips to 'iddlebbry during the crection of the building. If we did not need him to come that many times, we would save \$50 on each trip. On the other hand if we needed him more, he would charge \$50 per trip, which would include his expenses. I do not believe we would want him more than four times faring the construction.

Nr. kogers was here this morning and we wont over possible savings with Judge Weeks. I think we can find a way to make some reductions. Mr. Rogers is to give us a figure for dark marble in place of white from the grand to the top of the base course. I think this would look just as well and would save us some money.

He will also give us a figure for Smitting some of the excevation which he thinks unnecessary.

We asked him also to find how much less it would cost if we used rough random achiar instead of finished marble. I should rather hate to do this but there may be no other way to get the building down to where we want it.

Rogers also offers to do the job at the cost of materials and labor plus five percent, with a guarantee that the cost will not exceed the sum named, \$54,806. I think it would be wife, when we J.A.H. #2

get around to make the contract, to do it in this may. We cannot lose anything and might save quite a little.

As soon as I hear about some of these things I will try to let you know and shall be glad to get the matter metthed.

Faithfully yours,

, it

Rutland, Vt., Nov. 11, 1914.

Doctor John M. Thomas.

Middlebury, Vt.

My Dear Doctor:-

I have just received your favor of the 10th inst., as I am leaving for Boston in a very few minutes, and simply write to acknowledge receipt of the same. Am pleased that the architect has made quite a reduction from his bill, as it seems as though he could very well afford to do, and your arrangement for expert work meets our judgment in every way. I feel that if we keep a cutting off the corners, we shall get this down to within the \$60,000 so that we can use this difference for little things, which I am sure will be useful.

I have a price on the lumber which I will not put in black and white just now, but I think it will look very interesting to you. I have Mr. Rogers' bill and I went over the same on Monday, and a party has agreed to send me an accepted bill for the same, which will save us quite a little.

With best wishes, I am,

Yours very truly,

John A. Mead.

Rutland, Vt., Nov. 25, 1914.

Doctor John M. Thomas.

Middlebury, Vt.

My Dear Friend :-

Yours of the 24th I find on my return to town and I am delighted to learn that there is a prospect of saving quite a snug sum on our contracts and I felt very sure that we could do so. If we jump at a man's first figures, we generally find ourselves left before we get through dealing with him.

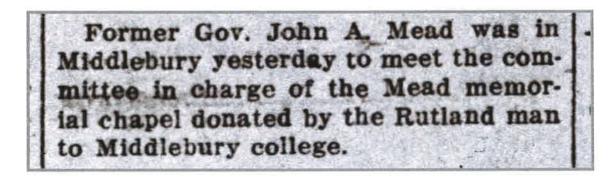
I sincerely wish that Mr. Partridge could see his way clear to meet the price of stone which is made by the western people, and when we realize the difference in freight rate, it does seem as though they could do so.

I shall hope to see you on Tuesday evening or Wednesday morning of next week without fail. I am pleased to learn that you are to be with us and shall surely endeavor to be present if I am in town.

With best wishes. I am.

Yours most respectfully.

Willerd



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Newspapers



Brandon, Vt. Sept. 11th., 1916.

John A. Fletcher, jiddlabury, Vt. Dear Sir :-

As requested I am sending you an approximate statement of the lead Chapel Acct. There is a little more extra work to add to this account which I have not yet completed aside from that I think it is O.K.

Contract dated Jan. 11th 1915. \$51,945.00 Intra work

Harble Pilasters &c as per letter of Feb. 27th., 19151, 031.00 Rock Excavations April 17th., 1915. 382,50 Change in Tower as per letter Aug. 11th., 1915. 407.00 Change in Roofing of Spire as per letter Oct.12, 115. 184.00 Change in the Bell Deck for Bells as per letter Oct.12th.,1915. 309.00 Chancel Windows Backed with glass, Order of Arcitects. 52.50 Basement Drain Ordered by John Weeks. 98.61

GRADIT

By check on Acet. 045,000.00 Ly Chapman Lumber, 89, 336 Feet @ 25. 2,233.40 By Water Proofing Back of Marble Omitted. 100.00 247,333.40 184,409.61

Very truly yours,

Thomas W. Rogers

Head Memorial Chapel. Sept. 12, 1916.

College account to date.

Received from Dr. Mead

\$53,897.16

(An amount of \$1,742.05 paid by Dr. Mead direct to Fr. Chapman for lumber for account of Regers makes the total amount paid by Dr. Mead to late \$55,039.21.)

Disbursament.

| Calhoun & Son 32,729.99 Architects 3,249.98 | |
|--|-----------|
| Heating engineers 150. | |
| T. W. Rogers 45,000. | |
| (not including a credit on this | |
| account of \$2,233.40 by lumber | |
| from Chapman | |
| Pews 1,559.39 | |
| Duncan, electrical work 574.77 | |
| Elec. switch 25.12 | |
| Mlec. fixtures 503.15 | |
| Cess-pool 26.19 | |
| Gravel 15. | |
| Lightning rods 100. | |
| liats 38.25 | |
| Lincleum 55.02 | |
| Organ 5,000. | |
| Miscellansous 5 | 59,055.08 |

Balance.

\$5,157.92

John A. Fletcher, Treasurer.

48

Mead Lemorial Chapel, Sept. 12, 1916.

Statement according to data at this time.

Amount to be given by Dr. Mend \$61,031.

-950,807.16 1,742.05

45,000.

2,233.40

Paid by him thru College Treasurer.

Paid direct (Chapman)

Balance

Rogers Contract.

As per his statement here with

Paii him by college Credit on Chapman lumber deal Other credit

Balance

\$7,076.21

1.00. 47 333.40

54,409.61

55,639.23 35,391,79

(a small amount additional to this, Lr. C. Soys.)

Calhoun Contract.

| Contract | \$5,200. |
|----------|-----------------------|
| Paid | 2,700. |
| Balance | <u>2,700.</u> 500. |
| | |

Other payment to him

Tentative Resume.

59,055.08 Pail on account of Chapel Add lumber payment to Chapman Due Rogers (plus ?) Ine Calhoun Lue other ? Chimen (given by & head)

75, 373.34

7,000.

1,742.05 7,076.21 .500.

29.90

John A. Fletcher, Treisurer.

September 19, 1916.

Hon. John A. Mead, Rutland, Vermont. My dear Governor Mead;

We have our opening Thursday morning of this week at nine o'clock. All the faculty and students will be together in the new chapel and I am expected to make an opening address. I am sure it would dod much to this first assembly of students in the Mead Memorial Chapel if you and Mrs. Mead could be present, especially if you could bring little John and his father and mother. I know you are very busy, and of course I would not impose it as a auty, but if you can run up we will all be very glad to see you.

I had fully expected to get down to Rutland before college opened and tell you about some of my experiences in Texas, but I have been so busy I could not find the time. I hope I can see you some time and have a good talk.

Faithfully yours,

October 24, 1916.

Hon. John A .mead,

I am

Rutland, Vermont. My dear Governor Mead;

Mr. Collens has written me a letter suggesting the planting of trees about the chapel and inquired as to the impression of the building on the student body and I think perhaps you will be interested in my reply. I have said some things which I have tried to say to you and I hope you will realize how grateful I am for the chapel and for the influence I feel it is exerting upon our students. I am very anxieus that you should see the building at one of our studentsservices. I have arranged with exchange with Mr. Bradford for the 12th of November and if you do not come before then I wish you might be here that day.

Trusting that all goes well with you,

Faithfully yours,

Hon. John A. Mead, Rutland, Vermont.

My dear Governor Maad;

Mr. Nogers has submitted his final account on the chapel showing a balance due of \$7041.81. Mr. Flatcher informs me that to make up your gift of \$60,000 and \$1031 extra for the marble pilasters, we should receive from you \$5391.79. He tells me that he wrote you a letter and enclosed a statement in deptember. If any matters are not clear or we should give you on? further information, please let us know. According to our accounts the total cost of the chapel, including this bill of Mr. Rogers' and \$500 still due Calhoun, is \$66,758.06. This includes the organ, but not the chimes.

I was very glad to receive your encouraging letter and to know that you approve my report so heartily. I expect to send it out next week. If you are in her York at envitime before the mosting I wish you might have a conference with Wr. Hepburn. If only some way could be devised to get something started, perhaps in the form of a condit anal gift, either toward the endorment needed or the new proposed Vermont Wall, I believe things would go right along. Meretofore when we have had an offer of such an amount as \$50,000 provided we could maise 150,000 from other sources, we have managed to find a good many contributors.

I note your suggestion as to Doctor Walker. He feels very kindly toward us and has sent us generous contributions f om time to time. I should be very glad if he could be interested in an annalty from the college.

I note that you are taking on the matter of a member of our Board of Visitors with Governor Graham. I shall be very interested in the result.

Faithfully yours.

Rutland, Vt., Jan. 5, 1917.

Doctor John M. Thomas.

Middlebury, Vt.

My Dear Friend:-

I have just received your favor of the 4th inst., referring to the balance due on the chapel, which you figure at \$7,041.81. I have spent a very little time running over my account and I cannot make this agree with what I have. I remember having received statement from Mr. Fletcher, but I am not able just at this moment to find the same. If not too much trouble, I wish Mr. Fletcher would send me another statement up to date. I hardly think I shall be able to do anything as to the above before my return from the west, as I certainly have blocked out all I can possibly look after before leaving; but I have been more than anxious to have this affair all settled up and out of the way, and at the earliest date possible. According to my books I have sent checks for \$62,599.20. This is inclusive of the chimes. As to the organ, I do not recall that I ever knew but very little if anything about it, and by looking over my correspondence I do not find anything scarcely pertaining to the same as to price or otherwise. As to the chimes, of course I was thoroughly advised. According to my books and Mr. Rogers contract, it calls for \$51,945.00, and by my checks I find that I have sent \$46,742.05, leaving him a balance; but all this I am sure we can straighten out at an early date.

The more I think of Doctor Walker, the more it appeals to me that he might be more than willing to do something quite handsome, and, as I wrote you about Mr. Darling, he is in just about the same condition scarcely anyone, as I understand, dependent upon him and yet with Muddlebury-001274 (J. M. T. #2)

large means.

Hoping to meet you in New York at no distant date and with very kindest regards to yourself and family, I am,

Yours most respectfully,

Allesh